

## Melissa B. Kurtzman

Shareholder

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## **Focus Areas**

Employee Benefits Business Restructuring and M&A Higher Education Retail Contractors, Staffing and Contingent Workers

### **Overview**

Melissa B. Kurtzman focuses her practice on representing management in a variety of employee benefits matters, including the design and implementation of qualified and non-qualified retirement plans and welfare and fringe benefit programs, employee benefits tax matters and employee benefits in mergers and acquisitions. She also provides advice on:

- Employee benefit plan administration
- Reporting and disclosure obligations
- Fiduciary responsibilities
- Internal Revenue Service and Department of Labor correction programs
- Contingent workforce issues
- The efficient design of retirement and welfare plans

Melissa acted as an expert witness in a federal bankruptcy matter in connection with qualified plan issues. Additionally, she represents plan sponsors in employee benefit plan IRS and DOL audits. She assists plan sponsors in self-audits of employee benefits plans prior to or in connection with government audits. Her benefits clients include the following types of companies and industries:

- Universities
- Retail



- Contingent workforces
- Legal services
- Accounting services
- Construction
- Airlines
- Healthcare
- Transportation
- Manufacturing
- Financial services
- Non-profit organizations
- Consulting services

Melissa is a member of Littler Mendelson's Employee Benefits and Executive Compensation Practice Group.

Prior to joining Littler, Melissa served as a partner at Wolf Block LLP where she focused on employee benefits. She was also the former director of ERISA compliance at a large retirement plan administration company.

## **Professional and Community Affiliations**

- Board Member, Benefits Council of Greater Philadelphia, American Society of Pension Professionals and Actuaries
- Member, The Mid-Atlantic Pension Liaison Group
- Member, Employee Benefits Section, Philadelphia Bar Association
- Member, Tax and Business sections, American Bar Association
- Member, Compensation and Benefits Committee, The Kendal Corporation, Kennett Square, PA
- Former Board Member, Interact Theatre Company
- Former Board Member, Children's Village Child Care Center of Philadelphia

### **Education**

LL.M. in Taxation, The George Washington University Law Center, 1988 J.D., University of Toledo College of Law, 1985 B.A., Michigan State University, 1983

## **Bar Admissions**

Pennsylvania New Jersey Ohio District of Columbia

## Courts

U.S. Tax Court

## **Publications & Press**

Ten Common Benefits Issues Related to the COVID-19 Pandemic, Employee Furloughs and Reductions in Force Littler Insight April 6, 2020

#### Employee Benefit and Executive Compensation Provisions in the CARES Act

Littler Insight March 30, 2020

## Pensions and Retirement Plans 2019 Lexology

February 3, 2020

### Pensions and retirement plans: primary laws and regulations

*Lexology* February 1, 2020

## Striking Down Decades-Old Precedent, Ninth Circuit Rules That ERISA Breach of Fiduciary Duty Claims May Be Arbitrated Littler Insight August 26, 2019

### DOL Rule Imposes Significant Increases in Penalties for Employee Benefit Plan Violations

*Littler ASAP* July 8, 2016

## Dissecting the Department of Labor's Final Fiduciary Rule Littler Podcast

May 24, 2016

## Workplace Policy Institute Insider Report — May 2016

*Littler WPI Report* May 2, 2016

### Pensions & Retirement Plans 2016

*Getting the Deal Through* May 1, 2016

### **Department of Labor Issues Final Fiduciary Rule**

*Littler Insight* April 7, 2016

## New Compliance Questions in IRS Form 5500 Warrant Screening Reviews of 401(K) Plans During 2016

Littler ASAP March 10, 2016

### Department of Labor Issues Sweeping Fiduciary Rule Proposal

*Littler Insight* April 22, 2015

### Supreme Court Axes "Presumption of Prudence" in ESOP Stock-Drop Cases

*Littler Insight* July 7, 2014

### IRS and SSA Both Announce Cost of Living Adjustments for Tax Year 2014

*Littler ASAP* November 1, 2013

### Littler's Healthcare Reform Consulting Group Addresses Affordable Care Act Compliance

Littler Press Release May 9, 2013

### IRS Publishes Interim Report on Section 401(k) Compliance Check Questionnaire

*Littler ASAP* February 7, 2012

## 401(k) Basics

*Littler Employer* April 2011

## IRS/DOL Steps Up Enforcement Efforts On Qualified Retirement Plans

March 2011

## **The Littler Ten: Employment, Labor and Benefit Law Trends for Navigating the New Decade** *Littler Report* September 30, 2010

## New Guidance on Waiver Process for Annual Dollar Limits Littler ASAP

September 10, 2010

### **Grandfathered Health Plan Regulations**

*Littler Article* August 23, 2010

## Healthcare Reform: Long-Awaited "Grandfathered" Regulations Released – What Do Employers Need to Know?

*Littler Insight* June 17, 2010

First Glimpse at Grandfathered Health Plans Regulations June 2010

## Healthcare Reform

*Littler ASAP* November 2009

## Retirement Plans Must Be Amended Before Year End

*Littler Insight* October 29, 2009

## IRS Provides Trends, Tips, Internal Control Questionnaire and Plan Documentation Guide Online

*Littler Insight* June 16, 2009

## Littler Strengthens Employee Benefits Practice with Addition of Warren E. Fusfeld and Melissa B. Kurtzman to the Firm's Philadelphia Office Littler Press Release

March 20, 2009

## **Speaking Engagements**

## Face the (Cyber) Nation - Employee Benefits Littler Executive Employer Conference, Phoenix, AZ May 10, 2024

## Secure Act 2.0 Got You Feeling Insecure? Face the 401(k) Challenges and Find Workable Solutions Littler Executive Employer Conference, Phoenix, AZ May 11, 2023



### Benefits Jeopardy: Incentives and Benefits for the Modern Workforce

Littler Executive Employer Conference May 6, 2022

## Fiduciary Best Practices

March 4, 2021

**2020 Virtual Benefits Symposium: Addressing Issues in the New Normal** October 20, 2020

**2020 Virtual Benefits Symposium: Addressing Issues in the New Normal** October 1, 2020

**Reopening and Rehiring – What Are the Most Critical Employee Benefits and Executive Compensation Issues?** July 9, 2020

SECURE and CARES Act Impact on Your Retirement Client Webinar May 28, 2020

SECURE and CARES Acts - Impacts on Your Retirement Plan Client Webinar May 28, 2020

A Fiduciary's Guide to the COVID-19 Correction and Beyond CE Webinar May 14, 2020

How the Secure Act Will Impact Your Retirement Plans February 6, 2020

### Roundtable

2019 New Jersey Healthcare and Retirement Plan Summit October 8, 2019

The A Team: Adding Value to Your Clients PICPA Employee Benefit Plans Conference May 21, 2019



#### MEWAs, MEPs, PEO and Outsourcing

2019 AICPA Employee Benefit Plans Conference, New Orleans, LA May 8, 2019

Anti-Assignment Rules – Procedures, Legal and Tax Issues 2019 AICPA Employee Benefit Plans Conference, New Orleans, LA May 7, 2019

Anatomy of a DOL Retirement Plan Investigation April 4, 2019

Anatomy of an IRS Retirement Plan Audit March 7, 2019

## DOL Developments | Multiple Employer Retirement Plans, Association Health Plans and IRS Proposed Hardship

### Regulations

December 6, 2018

#### Ask the Experts – Local Professional Panel

2018 New Jersey Fiduciary Summit October 3, 2018

#### 2018 Annual Employee Benefits and Executive Compensation Summit

New York, NY June 21, 2018

### How to Properly Conduct a Retirement Plan Committee Meeting

June 7, 2018

## ERISA Compliance in 2018: Changes, Observations and Current Issues Fairport, NY May 9, 2018

**The Constantly Shifting Sands of Employee Benefits: How to Level the Landscape** Littler Executive Employer, Phoenix, AZ May 3, 2018

## **2018 Annual Employee Benefits and Executive Compensation Summit** Los Angeles, CA January 11, 2018



#### What's in Your Fiduciary Toolkit? A Guide to Good Fiduciary Governance

Littler's Annual Employee Benefits and Executive Compensation Summit, New York, NY June 15, 2017

The Top 10 Employee Benefits and Executive Compensation Issues in 2017 May 11, 2017

Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers 2016 Employee Benefits Regional Roadshow, Charlotte, NC July 28, 2016

Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers 2016 Employee Benefits Regional Roadshow, New York, NY June 15, 2016

Retirement Plans Under Attack by Plan Participants and Government Agencies Withum Audit Tax Advisory, Somerset Palace, Somerset, NJ May 26, 2016

Dealing with Plans Under Attack NJCPA Conference May 24, 2016

**Employee Benefits and Executive Compensation Issues on Termination of Employment** Philadelphia, PA May 12, 2016

**Retirement Plans Under Attack by Plan Participants and Government Agencies: An Action Plan for Employers** May 5, 2016

New Guidance Requires Greater Fiduciary Oversight of Retirement Plans April 26, 2016

**2016 Employee Benefits Update - Rochester** Fairport, NY January 28, 2016

**2016 Employee Benefits Summit - Southern California** Los Angeles, CA January 14, 2016



### Why Quibble with Tibble? The Supreme Court Reminds Fiduciaries of the Wide Scope of Their Duties

Littler Mendelson, New York, NY June 9, 2015

### Benefits Document Drafting is Key to Staying Out of Court

Littler Mendelson, Phoenix, AZ May 8, 2015

### Pension Plan Lump Sum Windows: Legal Issues

Pension Lump Sum Elections Event - CREWS, Conshohocken, PA April 28, 2015

### **ERISA Budget Accounts**

Internal Revenue Service (IRS), Baltimore, MD February 26, 2015

### Employee Plans Compliance Resolution System (EPCRS)

25th Annual Benefits Compliance Conference - SouthWest Benefits Association, Dallas, TX November 13, 2014

### How To Prepare For and Handle DOL Audits

11th Annual Fiduciary Services Retirement Plans Conference - Banco Popular de Puerto Rico, Inc., San Juan, Puerto Rico October 24, 2014

### What Plan Administrators Should Be Doing Now To Prepare For A 401(k) Or 403(b) Plan Audit

Littler Mendelson, Atlanta, GA June 19, 2014

**2014 Employee Benefits Summit** Atlanta, GA June 19, 2014

### The Affordable Care Act: Preparation for 2015 & Beyond

Philadelphia, PA May 20, 2014

## Sandy Beach and a Pina Colada? Think Again. The Challenges and Opportunities of Doing Business in Puerto Rico Littler Mendelson, Phoenix, AZ May 8, 2014

### **Overview of ERISA Fiduciary Responsibilities**

2014 New Jersey Fiduciary Summit - Xponential Growth Solutions (XGS), Bridgewater, NJ April 24, 2014

### The Shifting Landscape of Employee Benefits – Imperatives for 2013 and Beyond

Boston, MA September 19, 2013

### **Common Retirement Plan Deficiencies and Corrective Actions**

Client Presentation - Fiduciary Fixes: A Guide to Correcting 401(K) Issues August 28, 2013

### The Affordable Care Act — Critical Next Steps for Employers

Philadelphia, PA May 22, 2013

### **Trials and Tribulations of Auto Enrollment**

Mid-Atlantic Benefits Conference - Greater Philadelphia ASPPA Benefits Council, Philadelphia, PA May 16-17, 2013

### Oops...How did that happen? What do we do now?

Mid-Atlantic Benefits Conference - Greater Philadelphia ASPPA Benefits Council, Philadelphia, PA May 16-17, 2013

### Rockin' 401(k) Plans: The Hot Issues

Littler Mendelson, Dallas, TX April 24, 2013

### Best Practices for Navigating 401(k) Fiduciary Challenges

Littler Mendelson, New York, NY April 18, 2013

### What Every Plan Sponsor Should Know From A Legal And Fiduciary Standpoint

Wharton Retirement Consultants, Philadelphia, PA March 27, 2013

### The Flood of Things a Plan Committee Must Do Differently in 2012

23rd Annual Employee Benefits Conference for Practitioners and Plan Sponsors - SouthWest Benefits Association, Dallas, TX November 15, 2012



### The Shifting Landscape of Employee Benefits – Imperatives for 2012 and Beyond

Los Angeles, CA October 11, 2012

Retirement Plan Summit 2012 New York, NY September 28, 2012

Retirement Plan Fiduciary Best Practices Philadelphia, PA September 20, 2012

Healthcare: Obamacare and Beyond National Association of Professional Employer Organizations (NAPEO), Washington, D.C. May 21, 2012

Fiduciary Update for 401(k) Sponsors The Philadelphia Group, West Conshohocken, PA May 16, 2012

Guiding Your Company through Dramatic Changes: The Critical Legal/HR Role in Major Transactions Littler Mendelson, Scottsdale, AZ May 11, 2012

Steering Clear of Benefits Litigation through Better Document Drafting Littler Mendelson, Scottsdale, AZ May 10, 2012

**Steering Clear of ERISA Litigation Through Better Document Drafting** Association of Corporate Counsel, Delaware Valley (DELVACCA) Chapter, Philadelphia, PA April 16, 2012

**The Corporate Retirement Plan Industry: Regulatory Changes and Fiduciary Best Practices** Drexel University - Philadelphia, PA April 12, 2012

**Employee Benefits The Shifting Landscape of Employee Benefits – Imperatives for 2012** New York, NY March 27, 2012



Pressing Issues Facing 401(k) Plan Sponsors in 2012: Vendor Agreements, Participant Disclosures, IRS/DOL Audits and Inquiries, and Other Nuts and Bolts NFP Monday Mentoring - BenefitsPartners March 26, 2012

**Retirement Session: Regulatory Update and How New Regulations May Open Doors** Spring Conference - National Financial Partners, Dallas, TX March 5, 2012

ERISA Rule 408(b)(2) - Full Disclosure of Fees in Your 401(k) Downingtown, PA November 17, 2011

**2011 and Beyond: Maximizing Your Employee Benefit Plans During Uncertain Legislative Times** Philadelphia, PA October 12, 2011

Pressing Issues Facing 401(k) Plan Sponsors and Service Providers in 2011 and 2012: Legislative Update, Vendor Agreements, Participant Disclosures, IRS/DOL Audits, and Other Nuts and Bolts Transamerica Retirement Services Conference, Lutherville, MD September 14, 2011

Pressing Issues Facing 401(k) Plan Sponsors and Service Providers in 2011 and 2012: Legislative Update, Vendor Agreements, Participant Disclosures, IRS/DOL Audits, and Other Nuts and Bolts Transamerica Retirement Services Conference, Washington, DC September 13, 2011

New York Benefits Summit New York, NY February 10, 2011

**Update on Employee Benefits Law** DeVry University February 2011

Healthcare Reform: Are You Ready for 2011? Valiant Conference, Atlanta, GA November 2010



### **Healthcare Reform**

Littler Mendelson Webinar October 2010

## Healthcare Reform Including Grandfathering Thesco Benefits Conference, New York, NY

September 2010

### Healthcare Bill Review for Contingent Workforce Issues

The 2010 Executive Employer Conference<sup>®</sup> - Littler Mendelson, Phoenix, AZ March 2010

### Best Practices for Operating a Retirement Plan

Littler Seminar, Philadelphia, PA November 2009

### **Retirement Plan Issues for Tax Exempt Organization**

PEBA Conference featuring TIAA-CREF, Philadelphia, PA September 2009

### **Retirement Plan Update for Tax-Exempts**

Penjerdel Employee Benefits and Compensation Association Conference, Philadelphia, PA September 2009

## **Books & Book Chapters**

• Pensions & Retirement Plans - USA, Getting the Deal Through, Law Business Research Ltd., chapter co-author: Steven J. Friedman, 2013-2014, 2016